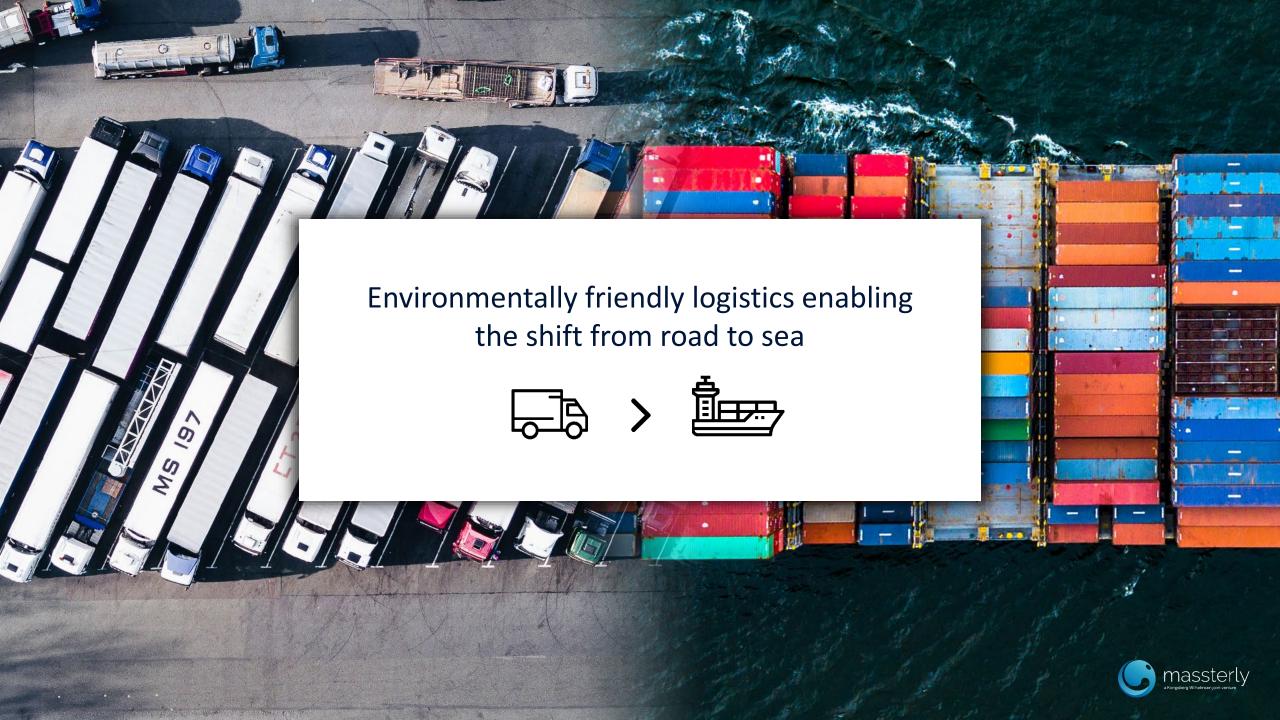
Taking autonomy from research to reality



massterly.com







- World leader in automation
- Frontrunner in digital development
- Leading in development of autonomy
- In front on cyber security

www.kongsberg.com



- In front on vessel operation
- Major logistics operator at sea and on land
- Owns and operates 20+ terminals
- A global network 2 200 ports in 74 countries

wilhelmsen.com





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wilhelmsen.com



Our offering: The entire value chain



Logistics

Planning and full operation from factory to dealer



Operation

Vessel operation from control center, ship management, all approvals etc.



Terminals

Design, specification, project management and operation



Manning

Access to all maritime and technical competence as required



Autonomy

All hardware and software for the vessel and the shore control center



Insurance

Broking and facilitation



Vessel

Turn key; design, specification, site management and approvals



Financing

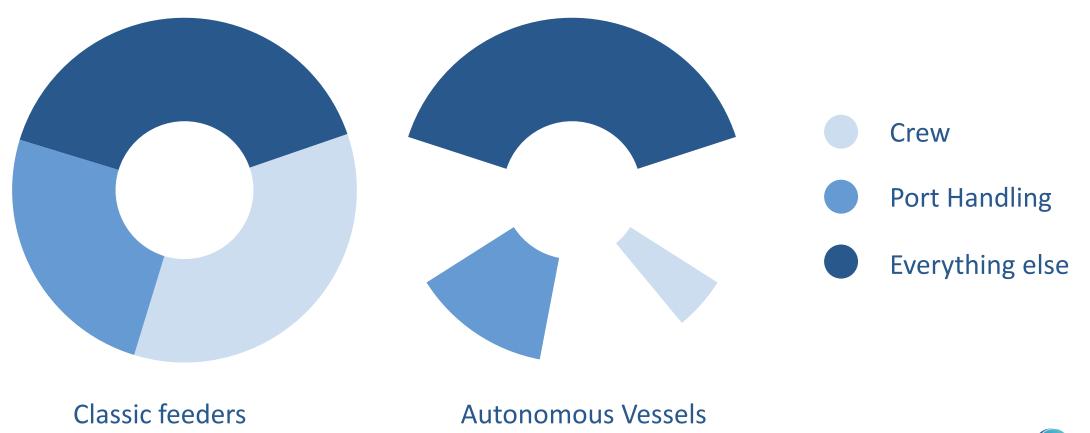
Facilitation and possible participation





Major cost drivers

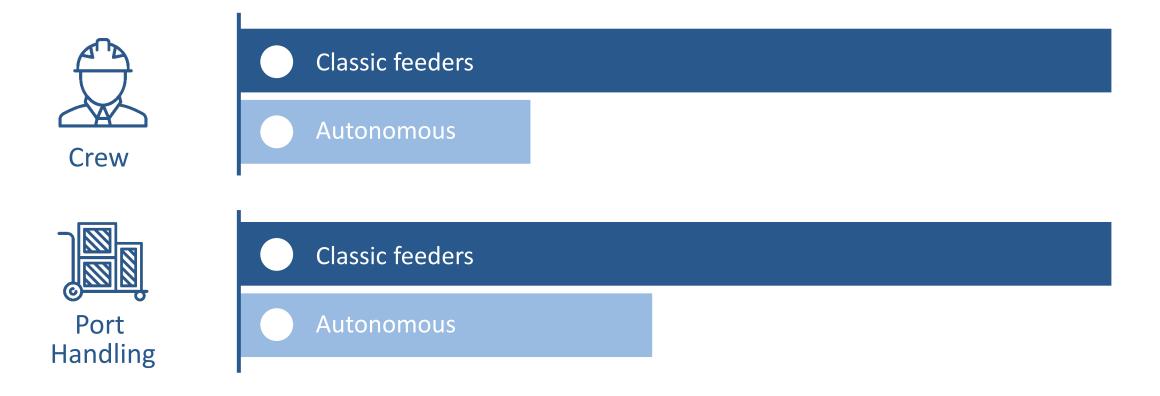
Unmanned vessels offer significant improvement in the two major cost drivers for short sea shipping operations – crew and port handling





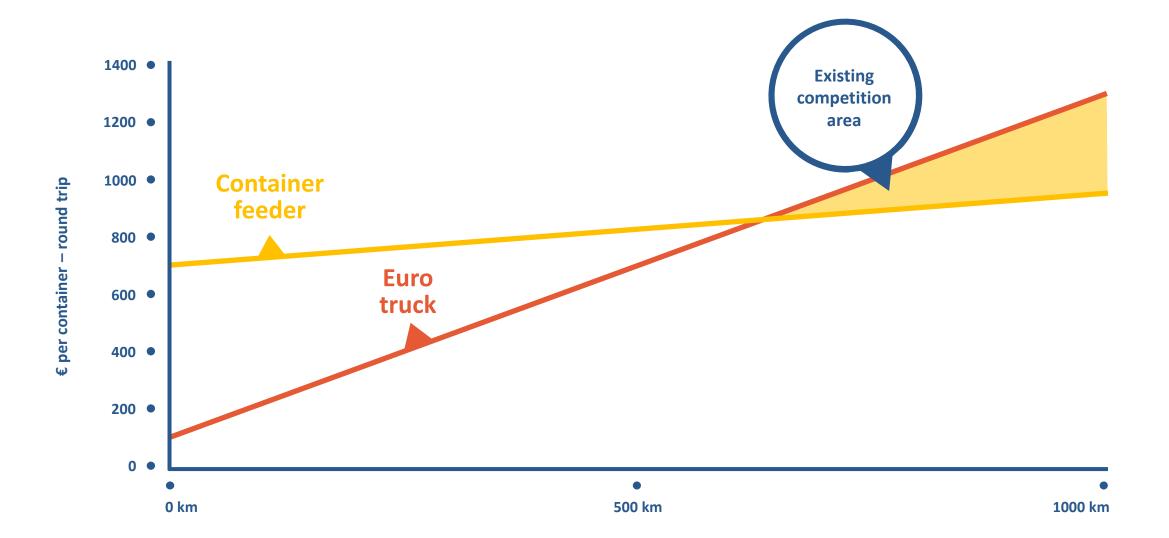
Major cost drivers

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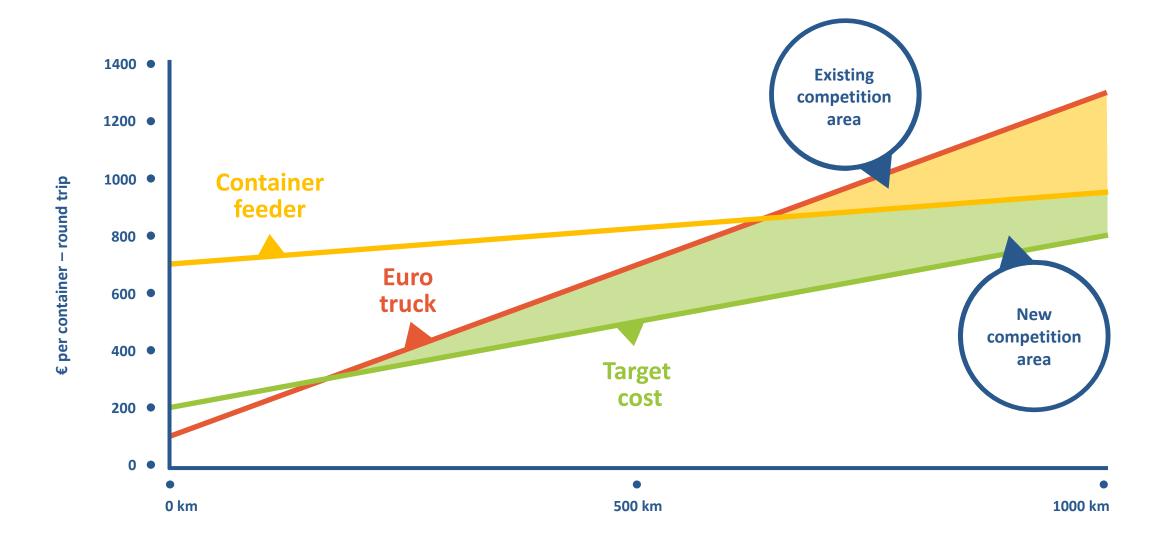


Currently, Feeders are competing with trucks in the 800 – 1000 KM range





"Truck-to-Truck" solution will really compete with road transport on significant shorter distances, opening up a large market for maritime players







Autonomy is the means, not the target

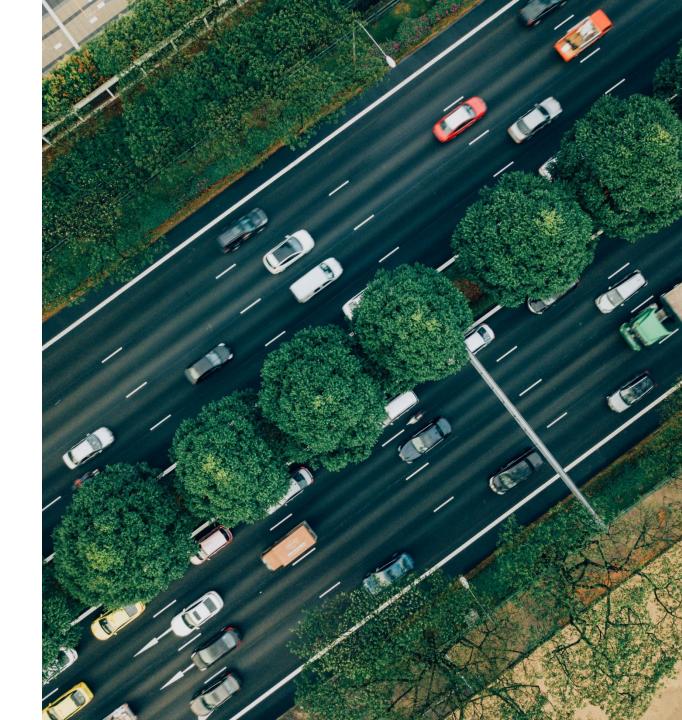
Autonomy will over time contribute to:

- Simpler vessels; lower investment cost
- Lower operational cost two persons on shore supporting up to 8 vessels
- Enhanced safety in operation
- Better efficiency in port operations
- Safer and more cost effective conventional vessels



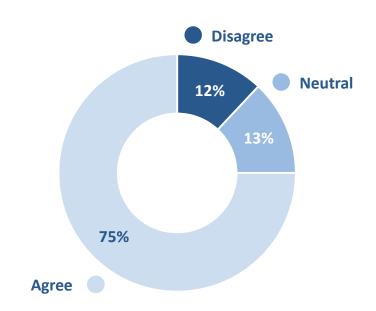
Our autonomy in the interest of the society

- New, compatible logistics solutions
- Zero / low emission vessels only
- Improved safety at sea and in port
- Removes road traffic
- Speeds up development of new regulations

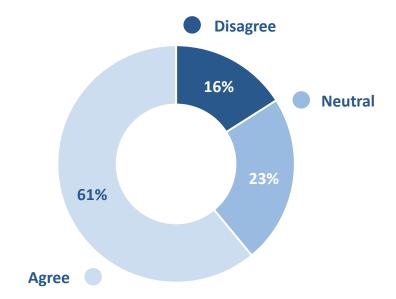




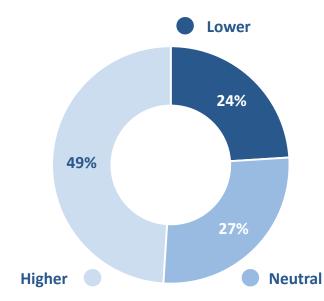
Industry survey assessing core social impacts of remote vessel operation



Being disconnected from their social environment at home for long periods of time is a disadvantage of the work of mariners



Shifting maritime jobs to a shore control center will influence the work-life balance of employees positively



Job attractiveness: How attractive is the working environment in a land based shore control center in comparison to working on board a ship



